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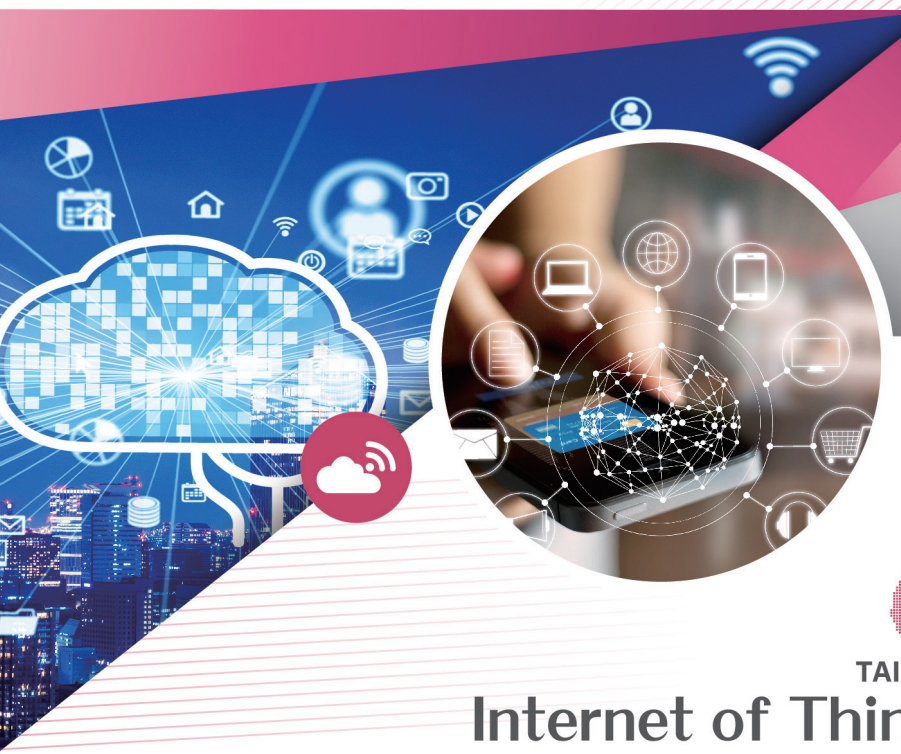


TAIWAN

Internet of Things

Key Innovative Industries in Taiwan

Information Security	Next-Generation Vehicle	Communications Industry	Circular Economy	Green Energy
Biopharmacy Industry	Smart Machinery	Semiconductor Industry	Internet of Things	International Logistics and E-commerce

CONTENTS

Policy Initiatives —

Asia Silicon Valley Development Plan

Taiwan's government began implementing the "Asia Silicon Valley Development Plan" in 2016. The plan has two themes: "Promoting IoT innovation and R&D" and "strengthening the innovative entrepreneurial ecosystem." The plan aims to integrate technology R&D capabilities, talents, capital, and markets worldwide to drive the comprehensive transformation and upgrade of Taiwan's industries through the IoT.[1] As for specific promotion strategies, Taiwan has incorporated the R&D capacity of international giants such as Microsoft, Google, Amazon, and Cisco. We have created smart demonstration sites, promoted exchanges across industries, relaxed talent-related regulations, and provided funding support to create a robust innovative entrepreneurial ecosystem for IoT innovation, R&D, and industrial growth, and create a trillion-yuan IoT industry.

The government created the "Asian Silicon Valley Development Plan (ASVDP)-Major League IoT" for promoting cross-disciplinary cooperation and forming industry standards in December 2016. The ASVDP Major League IoT is led by three major domestic manufacturers: Acer, MediaTek, and Advantech. Stan Shih, founder of the Acer Group, is the honorary chairperson, and the CEO of the Asia Silicon Valley Development Agency (ASVDA) is the chairperson. The ASVDP Major League IoT addresses industry needs and engages in technology R&D, site verification, and international market exploration. It aims to nurture even more innovative industries by establishing a platform that will

1 ASVDA Action Plan (Approved). https://ws.ndc.gov.tw/Download.ashx?u=LzAwMS9hZG1pbmlzdHJhdG9yLzEwL3JlbGZpbGUvMC8xMTcwOC8xYzcwOGJmYy02ODAzLTRjNWYtYTc4My04NzdkMDFjZDU2OGYucGRm&n=MTA2MDMxNuS6nua0ssK355%2b96LC35o6o5YuV5pa55qGI6KGM5YuV6KiI55WrZmluYWwo5qC45a6aKS5wZGY%3d&icon=..pdf.

accelerate collaboration between experts, start-ups, and system integrators. The League has created Special Interest Groups (SIGs) in smart transportation, smart logistics, smart manufacturing, smart energy efficiency and environment monitoring, smart commerce, smart homes, smart farming, smart healthcare, and IoT information security. It organizes quarterly conferences and actively promotes cross-disciplinary exchanges between domestic industry, government, and academia on IoT applications. As of April 2021, the League had nearly 400 members.

5G communication services in Taiwan officially began commercial operations in June 2020. Taiwan's government has added AI and 5G digital technologies based on existing infrastructure and launched the "Asia Silicon Valley 2.0 Development Plan (ASVDP 2.0)" (2021-2024) to increase the adoption of digital technologies such as the artificial intelligence Internet of Things (AIoT) in industrial development and accelerate the digital transformation of industries in the post-pandemic era. The plan focuses on smart IoT and innovative entrepreneurship and leverages the three major strategies including expansion

of AIoT technology applications, improving the development environment for startups, and consolidating system output capacity. The aim is to transform Taiwan into a key force for digital innovation in Asia and increase the output of Taiwan's IoT industry to 5% of the global output by 2025.

Contact Information

Asia Silicon Valley Development Agency (ASVDA)

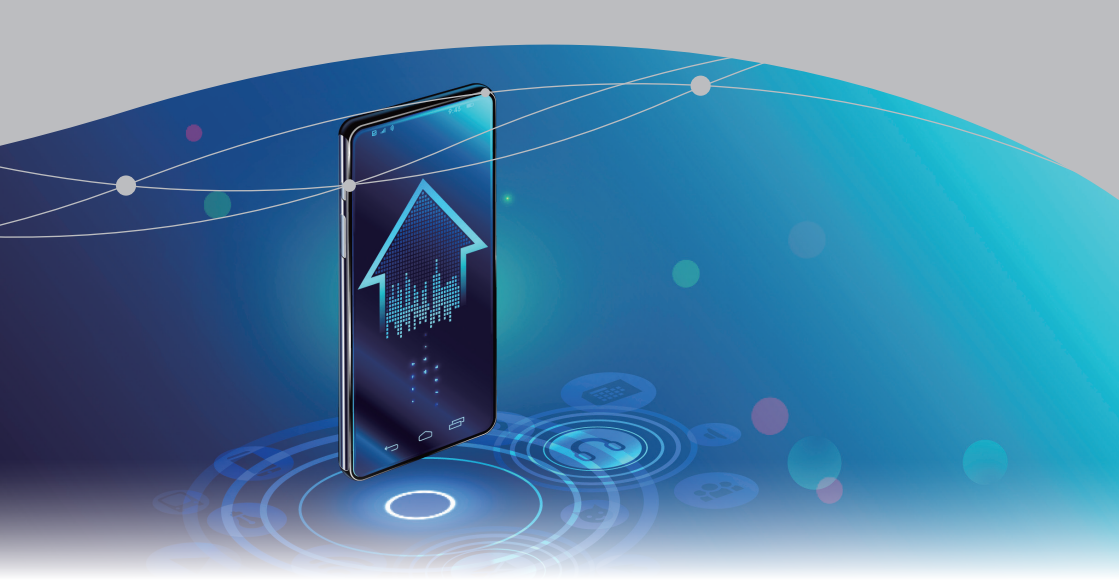
Website : https://www.asvda.org/chi/index.aspx
Telephone : **Taoyuan Head Office** 03-2871281
Silicon Valley Office +1-408-524-3026
Address : **Taoyuan Head Office:** International Finance Twin Buildings, 3F-1, No. 286, Sec. 1, Gaotiezhanqian W. Rd., Zhongli District, Taoyuan City
Silicon Valley Office: 440 N. Wolfe Rd., Sunnyvale, CA 94085, Plug and Play Tech Center, #EL303

Contact Information

Major League IoT, ASVDP

Website : https://www.asvda.org/chi/internet/about.aspx
Contact : Ning Chen, Manager
Telephone : 02-25774249 ext. 872
Email address :jenny@mail.tca.org.tw

To effectively promote startups and the IoT industry, the government created a demonstration site in Taoyuan, planned the Asia Silicon Valley Innovation and R&D Center, promoted smart industrial parks, and established the "Hutoushan Innovation Hub," which is the first site in Taiwan created for the verification and validation of autonomous vehicles and IoT innovations and technologies. Phase 1 of the Hub was officially inaugurated in June 2019 and it includes two centers: the "Self-driving Vehicles Training and Developing Center" and the "IoT Cyber Security Center." The Hub is connected to international startup companies and major industrial zones in Taoyuan to expedite the



development of new industries, promote local smart IoT applications and related industries, and power economic growth and development in Taiwan. It is worth mentioning that KingwayTek Technology, the company operating the site, obtained the first approval in Taiwan for on-road trials of autonomous buses in February 2020 and immediately began 3 months of operations (in collaboration with the Automotive Research & Testing Center) without passengers in the Changhua Coastal Industrial Park. After several rounds of safety tests, an autonomous shuttle service was officially launched on July 14 of the same year.[2] The Hutoushan Innovation Hub has entered Phase 2 development and will collaborate with Chunghwa Telecom and transform the Hub into a testing facility for 5G technologies. The Hub will attract more startups and empower the development of autonomous vehicles, IoT, and AI industries with high-end online technologies and services with the aim of becoming the top site for IoT technology development in the world.

Things are also happening beyond Northern Taiwan, The Taiwan government launched the "Asia New Bay Area 5G AIoT Innovation Park" in the second half of 2020. Kaohsiung City Government and Ministries of the central government consolidated their resources to invest NT$11 billion in 5 years for the development of the industrial park to create a talent center, startup hub, and 5G AIoT smart facilities. It is the most comprehensive 5G AIoT validation site with the biggest investments in Taiwan (refer to Figure 1). In November 2020, the Kaohsiung City Government, ministries of the central government, international firms such as Microsoft Taiwan, Cisco Taiwan, and Amazon's cloud

2 Refer to the "Changhua Coastal Industrial Park Autonomous Tour Bus" ride experience at https://booking.menushop.tw/Kingway.

service provider AWS, and domestic telecommunications operators including Chunghwa Telecom and Far EasTone jointly formed the "Asia New Bay Area 5G AIoT International Alliance" as they set up operations in the Asia New Bay Area in Kaohsiung. Domestic and foreign companies will work with startups to verify the feasibility of their innovative proposals, work them into commercial applications, and promote the development of the 5G industry in Taiwan to align with international standards.

Contact Information

Hutoushan Innovation Hub Operation Office

Website : https://www.hutoushan-innohub.org.tw/
Visitor contact : hutoushanihub@gmail.com
Residency inquiries : hutoushan@etatung.com
Address : No. 1, Sec. 3, Chenggong Rd., Taoyuan Dist., Taoyuan City 330023
Remarks : Hutoushan Innovation Hub Residency Application Form
https://www.hutoushan-innohub.org.tw/upload/5f802b14-8c06-47b5-bbad-576fb9e08bb6.pdf

The Largest Innovation Experimental Field in Taiwan

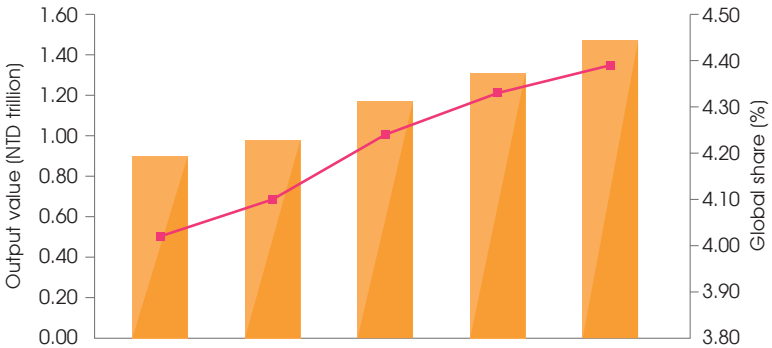
Source: Economic Development Bureau, Kaohsiung City Government.

Figure 1 Asia New Bay Area- 5G and AIoT Innovation Park Environment

Overview of Industrial Development

1 | Output Value |

After Taiwan began promoting the Asia Silicon Valley Program in 2016, the output value of Taiwan's IoT industry grew from NT$895.2 billion in 2016 (4.02% of the global output value) to NT$1.17 trillion in 2018, surpassing the NT$1 trillion mark for the first time and accounting for 4.24% of the global output value. The output reached a new height in 2020 with NT$1.55 trillion, and is expected to reach NT$1.75 trillion in 2021 and account for 4.7% of the global output value (Figure 2).

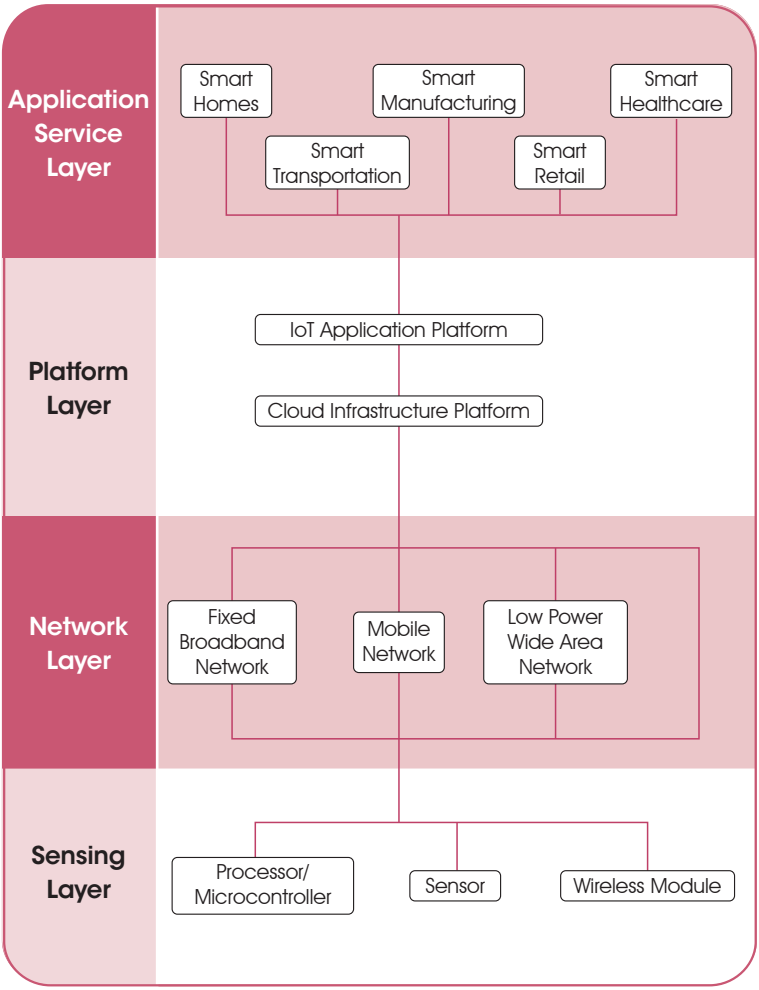


Source: Industry, Science and Technology International Strategy Center, ITRI (August 2021).

Figure 2 Production Value of Taiwan's IoT Industry in 2016-2020

2 | Industry Chain |

The IoT industry can generally be divided into a first layer (the sensor layer), a second layer (network layer), a third layer (the platform layer), and a fourth layer (the application layer, as shown in Figure 3). Taiwan benefits from a comprehensive IoT supply chain. The hardware performance of the sensor layer, which includes processors/microcontrollers, sensors, and wireless modules, has attracted major international companies (e.g., Microsoft, Google, and Amazon) to set up joint ventures in Taiwan. The network layer includes broadband and mobile telecommunications operators that provide connection services as well as operators that provide commercial services for low-power wide-area networks. The platform layer is led by large-scale telecommunications operators as well as the Taiwan's electronics industry, which plays the role of the system service solution provider. They focus on the needs of industry and use AI and software/ hardware solutions to gain a position in the IoT market for vertical applications and form an IoT ecosystem. The application service layer includes professional operators that provide application services for smart homes, transportation, manufacturing, retail, and healthcare. Innovation in application services continues moving forward.

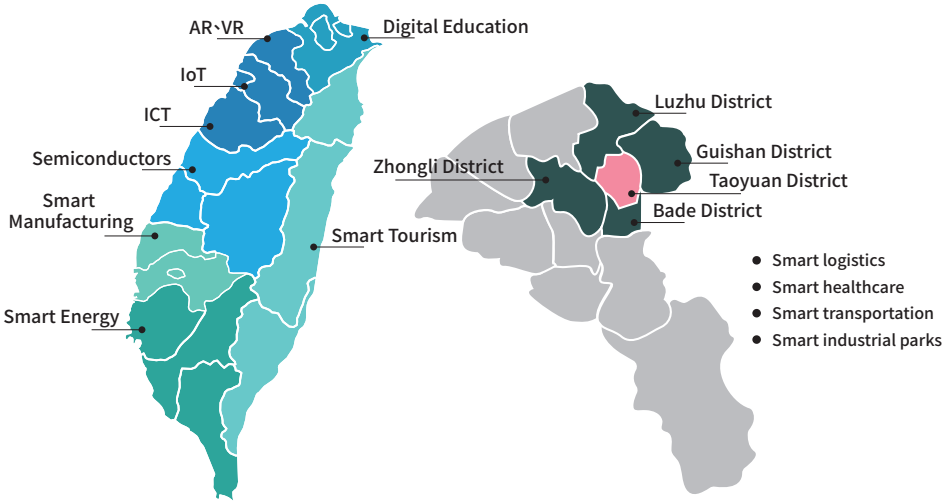


Source: Industry, Science and Technology International Strategy Center, ITRI.

Figure 3 IoT Industry Chain in Taiwan

3 | Industrial Clusters |

The IoT industry spans the IT manufacturing industry, equipment manufacturing industry, and software and information service industry, which involves multiple fields of technology, including computers, communications, networks, computing, sensors, embedded systems, and microelectronics. Due to the wide range of fields involved in the IoT industry, the industry has not formed a specific industrial cluster, but rather exists in the form of test sites developed based on local demand and industrial development (Figure 4).



Source: Asian Silicon Valley Development Plan.

Figure 4 IoT Demonstration Sites in Taiwan

Potential Investment and Collaboration Opportunities in Taiwan

1 Utilizing Taiwan's Dominant Industries to Develop Core Applications in the IoT Industry

Taiwan has a complete semiconductor supply chain and an abundance of engineering talent for R&D and design, and is close to emerging markets in Asia. System application/assembly companies in the ICT industry are recognized by international brands for their manufacturing ability. Our ICT companies have recently expanded beyond the conventional 3C fields (computers, communications, consumer electronics) into vertical IoT applications and system integration solutions. Computing structure has become increasingly decentralized and flexible, which also powers growth in demand for Edge AI computing. Through investing in Taiwan, foreign companies are able to increase the depth of their partnership with Taiwan's semiconductor, AI technology R&D and solution development, and ICT industries, implement high-end parts and components/software design and development technologies, and search for module, subsystem, and application developers to work with, then jointly develop the targeted vertical IoT application markets.

To drive the development of the artificial intelligence and IoT industries, the government implemented the "IC Design and Semiconductor Technology Research and Application Program" from 2018 to 2021. The Program focuses on IoT and integrates the capabilities of industry, government, academia, and research institutes to develop chips, sub-systems, and system prototypes to create a complete ecosystem for Taiwan's IoT industry. Under this Program, the Industrial Technology Research Institute (ITRI) established the "IoT Integrated Service Center (IisC)" to provide one-stop IoT software and hardware design, production, and verification services. It has assisted several companies in technological innovation and the development of value-added services. For instance, IisC helped RedEye Biomedical with IC design and optimization of

electronic components for the inspection instruments it developed. It has successfully helped RedEye Biomedical transform from its existing B2C business model to a B2B long-term care institution service model, and expanded to Singapore, Japan, and Western countries.

2 Bolster Incubation Resources to Strengthen Innovation and Application Capacity

The rise of IoT technologies in recent years has given birth to multiple innovative applications. To accelerate the development of emerging application markets in the industry, the central and local governments have established many startup parks and incubation centers to cultivate teams/companies that specialize in emerging applications in the semiconductor and smart IoT industries. For instance, the Taiwan Tech Arena promoted by the Ministry of Science and Technology (MOST) has introduced accelerators for IoT and other technologies, and approximately 15 IoT startups have set up operations. In addition, the MOEA's Industrial Development Bureau has set up incubation centers in Nangang in Taipei and Qianzhen in Kaohsiung to cultivate teams/companies that specialize in emerging applications in the semiconductor and smart IoT industries. It has also established the "IoT Service Hub" in Taipei, Taichung, and Kaohsiung to provide cross-sector software and hardware technology integration, cloud platform connection, product design, market development, and data application resources to help IoT products with potential to attain mass production and enter the market.

3 Development of Key IoT Sensor Technologies for Niche Markets

The IoT framework consists of a sensor layer, network layer, and application layer. Sensor technologies in the sensor layer play a crucial role, not only involving the integration of hardware sensor components/ circuit design and integration, but also software technologies for integrating multiple sensor signals and special algorithms for integrating AI and edge computing. Foreign companies that invest in Taiwan can invest in optical/3D vision sensors, biomedical sensors, or gas sensors for environmental protection and food safety. They can partner with smart vehicle and smart manufacturing test sites in Taiwan to jointly develop key sensor technologies that meet demands particular to the markets of Taiwan and elsewhere in Asia.

4 Expand Business Opportunities in Innovative IoT Applications to Respond to the Contactless Economy

The COVID-19 pandemic has had a tremendous worldwide impact. The "contactless economy" has emerged as a new trend as people seek to control the spread of the pandemic. The demand for working from home, online meetings, digital courses, telemedicine, video and audio entertainment streaming, and digital financial payments has increased dramatically. There is also potential for growth in the smart manufacturing, robotic warehousing, and service robot market. Taiwan's performance in countering the pandemic has received international recognition. Its National Health Insurance system, rapid development of a management system for face masks used for disease prevention, and face mask vending machines have demonstrated Taiwan's strong ICT prowess and cross-disciplinary integration capacity. By investing in Taiwan or working with Taiwanese businesses in exploring business opportunities in the "contactless economy," foreign companies can use Taiwan's ICT, machinery, and medical equipment industries and testing grounds to develop innovative IoT applications.

5 Reducing the Risks and Costs Associated with Changes in the Global Environment

Network information security and government regulatory policy are important factors that will affect the development of the IoT industry at the place where the investment is made. Taiwan is deeply trusted by international corporations due to complete regulations that fully protect their intellectual property rights and information security. Next, the Taiwanese government and companies are fully aware of trends in the global industry, and flexibly adjust their supply chains based on changes in international economic and trade conditions. Foreign companies that invest in Taiwan or partner with Taiwanese companies will be able to reduce the risks and costs brought by the U.S.-China trade and technology conflicts and the global pandemic.

Investment Incentive Measures

1 | Tax Incentives |

Taiwan's profit-seeking enterprise income tax rate is 20%. To encourage foreign companies to invest in Taiwan, support industrial innovation, and promote industry-academia collaboration, foreign companies are eligible for the following preferential taxes (Table 1):

Table 1 Preferential Taxes

Item	Preferential tax(es)
R&D and introduction of technology or mechanical equipment	• Up to 15% of the company's R&D expenditures may be deducted from its profit-seeking enterprise income tax for current year; or up to 10% of such expenditures may be credited over three years against the profit-seeking enterprise income tax payable by the company. • Royalty payments to foreign companies for imported new production technologies or products that use patents, copyrights, or other special rights owned by foreign companies is, with the approval of the Industrial Development Bureau, MOEA, exempt from the corporate income tax. • Imported machinery which local manufacturers cannot produce are eligible for duty-free treatment.
Employee stock compensation	• A company employee who has obtained stock compensation worth a combined total of less than NT$5 million and continuously held the stock while remaining in the company's employ for at least two years may choose to be taxed on the market price of the stock at either the time the stock was obtained or the time the stock is sold, whichever is lower.

Item	Preferential tax(es)
Investment in smart machinery / 5G	• Smart machinery: Automatically scheduled, flexible, or mixed-model production lines that utilize big data, AI, and IoT. • 5G: Related investment projects include 5G communication systems, and new hardware, software, technology, or technical services. • For investments of no less than NT$1 million and no more than NT$1 billion, either "5% of investment spending deducted from profit-seeking enterprise income tax (current FY)" or "3% of investment spending deducted from profit-seeking enterprise income tax, if total spending spread over three years" may be selected, but the total amount deducted may not exceed 30% of corporate income tax that year. • The applicable periods are January 1, 2019 through December 31, 2021 (smart machinery) and January 1, 2019 through December 31, 2022 (5G).
Foreign special professionals	• Foreign special professionals who meet criteria are eligible for a 50% deduction of total income tax for amounts exceeding NT$3 million.
Setting up operations in industry parks	• Companies that set up operations in export processing zones, science industrial parks, or free trade ports are eligible for exemptions on import duties, commodity tax, and business tax for the import of machinery and equipment, ingredients, fuel, materials, and semi-finished products for their own use.
Others	• Companies that use undistributed earnings to engage in substantive investments may exclude the amount when calculating their profit-seeking enterprise income tax.

2 | Subsidies |

1. Global R&D Innovation Partner Program

Some foreign companies have a high degree of complementarity with Taiwan's industries, so we encourage them to come to Taiwan to plan and develop forward looking technologies more advanced than those that Taiwanese firms currently possess, as well as key technologies or integrated technologies. By engaging in R&D work on such technologies in cooperation with Taiwanese firms, they could exert a key influence on Taiwanese industry by: (a) spurring R&D work on industrial technologies as well as the establishment and development of supply chains; (b) improving R&D efficiency; (c) accelerating the timetable from R&D to production; and (d) contributing actively to expansion of international markets. Foreign companies that achieve such things, after gaining approval from the MOEA, will be eligible for subsidies of up to 50% of total R&D expenditures.

2. Program for the Development of Pioneering Companies

The purpose of this program is to build Taiwan into a high-tech R&D center and encourage leading international manufacturers to establish cutting-edge R&D bases in Taiwan so that they can work here on forward-looking technologies and link up with the Taiwan supply chain, thereby creating a division of labor in the areas of research, co-

creation, and development, with an eye to strengthening the technological competitiveness of Taiwan's leading industries and accelerating the formation of clusters in emerging industries. Program funding of up to 50% of total expenditures may be granted for any project that has been approved by the Ministry of Economic Affairs.

3. Taiwan Industry Innovation Platform Program

The Industrial Development Bureau and the Ministry of Science and Technology are jointly running the "Taiwan Industry Innovation Platform Program" to guide industries to develop towards greater value, and encourage companies to enter high-end product application markets to increase the industry's overall added value. The program provides companies with R&D teams in Taiwan with 40-50% of funding required for theme-based R&D projects, and up to 40% of funding for R&D projects proposed by companies.

4. Promotion Plan for Smart Commercial Services in the Asian Silicon Valley Project

The Ministry of Economic Affairs (MOEA) provides subsidies to assist the innovation and development of Taiwan's commercial service industry, strengthening its growth momentum, and enhancing its competitiveness. The subsidies encourage companies to develop new commercial service models and expand their scope of services by using smart technology and mobile technology applications, and developing innovative services that are smarter and more convenient. Subsidies were provided to the retail industry and integrated service industry in 2020. For qualified applicants, the subsidies of up to 50% of the total budget of each proposal (includes subsidies and self-raised funds) are available. Applicant may only file applications for projects within their own systems and the maximum subsidy is limited to NT$3 million. For "large companies supporting small companies" or "cross-industry alliances," the maximum subsidy is limited to NT$5 million. Furthermore, the self-raised funds portion may not be higher than the company's paid-in capital.

Leading Taiwanese Companies

1 | Application Service Layer |

Moreover, software and information service providers are using their IT advantages in the development of cutting-edge technologies and smart applications, and providing customers with system integration services. For example, Acer Being Communication Inc., a member of the Acer Group, specializes in business IoT solutions that can be applied to agricultural monitoring stations, water quality monitoring stations, water meter systems, street light applications, residences and apartment complexes, and factories. The Syscom Group has developed a variety of smart application solutions for customers in different industries in response to IoT developments. These solutions cover smart applications in the fields of healthcare, offices, energy, and security control.

2 | Platform Layer |

The IoT involves the integration of software and hardware of cross-disciplinary, complex systems, therefore, major telecom operators (such as Chunghwa Telecom and Taiwan Mobile) in Taiwan have been actively playing the role of system integrators in recent years, engaging in cross-disciplinary vertical integration and cross-industry alliances (such as Chunghwa Telecom's "IoT Smart Platform" and Taiwan Mobile's "IoT Ecosystem"), while searching for domestic and overseas partners to establish a common platform. These system integrators have developed and tested innovative application services and products that are able to satisfy people's demand for greater convenience in life.

In addition to major telecom operators, system equipment manufacturers (such as Advantech and MiTAC) are also actively playing the role of system integrator. For example, Advantech has established an IoT and smart city application experience center in the Startup Terrace, and is promoting this model at its overseas locations. Advantech has also built a true smart factory in the Startup Terrace. MiTAC Information Technology Corp. has established the MiOGC platform, which complies with Open Geospatial Consortium (OGC) standards, to develop a smart city IoT system.

3 | Sensor Layer |

Taiwan has outstanding IT manufacturing technologies and a comprehensive industry chain infrastructure. Companies are also known for their versatile and flexible production. Taiwan has therefore demonstrated outstanding performance in sensor level hardware in the IoT industry supply chain. As an example, MediaTek, a major IC design company in Taiwan, powers more than 1.5 billion consumer electronic products each year. It is committed to improving chip technology, increasing the degree of integration, connectivity, and power efficiency of electronic products to lay the foundations of the IoT era. In addition, Wistron NeWeb Corp. (WNC), a major wireless module company, has a wide product line that consists mainly of 5G, IoT, broadband, automotive electronics, antennas, and radio-frequency IC modules. It has the broadest product line among Taiwan's network communication manufacturers, and has several very competitive products. For instance, it has become the Alpha site for enterprise-grade wireless communication products for main chip suppliers across the world.

In 2021, Apple, Google, and Amazon established an alliance with ZigBee to promote the "CHIP (Project Connected Home over IP) Project" with the aim of creating unified specifications for the global IoT industry and overcoming the lack of unified standards and interoperability in the current IoT industry. MediaTek and network communication equipment manufacturers such as WNC, D-Link, Sercomm, Askey, and GemTek have become part of the alliance which will accelerate the development of the IoT industry in Taiwan and create more business opportunities.

Examples of Successes Achieved by Foreign Companies

1 | Digital Transformation and Cooperation |

Microsoft created the Microsoft Startup Accelerator in the "Startup Terrace" in 2019 to help startup teams build up stronger technical capabilities. It also leverages opportunities for industrial collaboration with Microsoft to help startups and businesses find the right partners, connect with partners in Microsoft's global ecosystem, and expand domestic and international markets. As of the end of 2020, the Microsoft Startup Accelerator has organized two phases of applications for startup companies and 32 startups have been selected, of which 7 startups have become global partners of Microsoft. For instance, Microsoft has helped NADI System Corp. develop a 3D virtual smart factory solution for visual IoT management which has been very favorably received by major companies. Giant, a major bicycle manufacturer, has adopted the technology at its production plants.the second stage of an initiative aimed at upgrading IoT services

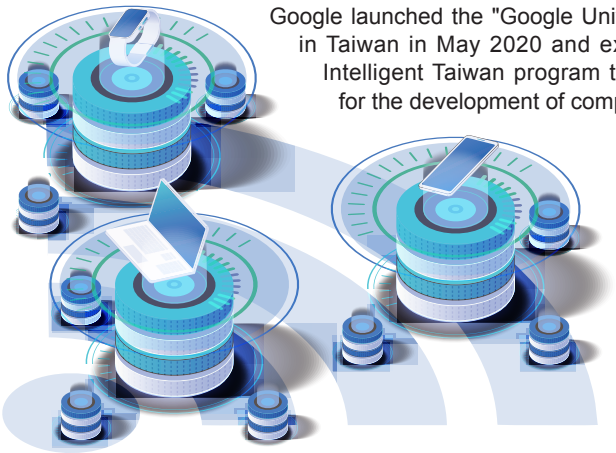
In addition, Microsoft and the Ministry of Economic Affairs in August 2020 jointly launched the second stage of an initiative aimed at upgrading IoT services and established the IoT Center of Excellence with the aim of providing business solutions to Taiwanese providers of electronics and network communication products, semiconductors, and precision manufacturing services. The program aims to help more Taiwanese companies use Microsoft's platform to accelerate innovation and create an output value of over NT$10 billion.

2 | Development of Smart Applications |

Taiwan has outstanding medical professionals as well as world-class semiconductor and ICT technologies and a big National Health Insurance database, making it an excellent country to develop digital healthcare. For this reason, Merck, a major pharmaceuticals company in Germany, entered into a collaborative project with Instant NanoBiosensors Co., Ltd., a biomedical startup company in Taiwan, in 2020. They plan to market the "Light Sensing Biomarker Analyzer," developed by Instant NanoBiosensors, across the world and help Merck continue its development in digital medical services.

3 | Talent Development |

Taiwan has become an important site for global technology development for Microsoft due to its comprehensive vertical integration of software and hardware as well as a diverse range of top talent. Microsoft announced the recruitment of 100 software and hardware R&D personnel in early 2021 for Azure Maps, Data Annotation, Devices Software & Quality Organization (DSQO), and Azure Hardware Systems & Infrastructure (AHSI). It regards Taiwan as a core cluster for R&D of key global technologies and has accelerated the adoption of advanced technologies in Taiwan's industries. With the launch of the "Intelligent Taiwan" program in 2018, Google has continued various talent training programs in Taiwan and provides free learning resources. Google launched the "Google University Relations Program" in Taiwan in May 2020 and expanded the scope of the Intelligent Taiwan program to provide more resources for the development of computer science in Taiwan.



Department of Investment Services,
Ministry of Economic Affairs
Add : 8F, No.71, Guanqian Rd., Taipei City, Taiwan
Tel : +886-2-2389-2111

InvesTaiwan

Add : 8F., No.1, Xiangyang Rd.,
Zhongzheng Dist., Taipei City, Taiwan
Tel : +886-2-2311-2031
Fax : +886-2-2311-1949
Website : https://investtaiwan.nat.gov.tw
E-mail : service@invest.org.tw

Department of Investment Services, Ministry of Economic Affairs

Add : 8F, No.71, Guanqian Rd., Taipei City, Taiwan
Tel : +886-2-2389-2111
Fax : +886-2-2382-0497
Website : https://investtaiwan.nat.gov.tw
E-mail : dois@moea.gov.tw

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